

Biographical Sketch **AGNES MURA, MA**

Director, Aircastle LLC (AYR on NYSE)
Member of Nominations & Governance and Compensation Committees.

Since early 2013, Agnes Mura has served on the board of Aircastle, a fast growing global company that acquires, leases and sells commercial jet aircraft to airlines in over 37 countries. Agnes' 10 years of international banking experience (with First Interstate Bank Ltd., and Bankers Trust Co.) allows her to contribute to this very financially complex business, focused on operational efficiency and profitability. As a banker, she had built and run a billion-dollar portfolio of international VIP clients, with her teams in Los Angeles, New York, Miami and Mexico City. The clients she advised were the owners and chief executives of key businesses in Europe, Latin America and parts of Asia, who continue to be part of her international network.



Since Agnes Mura joined the prestigious Aircastle board, and its Nominations & Governance and Compensation Committees, the firm's enterprise value has increased well over 30%. It has completed two long-term strategic partnerships (with the respected Japanese trading company Marubeni and with Canada's OTPP), significantly improved its capital structure, upgraded its key talent and added several top international board members.

Besides her finance and business experience, Agnes Mura's key expertise is in strategic leadership and global talent development. Since the mid 1990s, she built AMI, a firm dedicated to accelerating the global mindset and skills of leaders for Global 1000 companies worldwide, working with the senior executives and boards of companies like *AT&T, Accenture, Banco Santander, Catholic Healthcare West, The Coca Cola Company, Citi, ConAgra, CEMEX, CBS Paramount, Deloitte, DineEquity, East West Bank, Gilead Sciences, HypoVereinsbank, KPMG, Mercer, Mentor, Medtronic, MGM, Merck, National Australia Bank, Novartis, Nissan, Raytheon, Roche Mexico, Sun Microsystems, Time Warner, Toyota*. As a pioneer of the industry, she also co-founded and led the boards of two international coaching Consortia that significantly expanded the effectiveness of executive coaching as a talent development tool in organizations.

Companies built on deep technical expertise benefit in particular from a board member with experience in building the right talent at the speed of business growth, while creating a (global) culture that represents a unique competitive advantage.

Agnes Mura completed her BA at Edinburgh University, Scotland, and her MA in philosophy and linguistics at Cologne University in Germany. She continues to develop strategic executive capacity - in six languages - worldwide.

Reference:

Peter V. Ueberroth, Director of the Coca-Cola Company and Easton Bell Sports; Chairman of the Board, Aircastle; co-chairman of Pebble Beach Company; an investor and Chairman of the Contrarian Group, Inc.

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